



City of San Pablo, California

Construction Management Services for Giant Road Bridge Repair and Giant Road Pavement Rehabilitation Projects

July 23, 2026

PREPARED BY:

Consor North America, Inc.
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PREPARED FOR:

City of San Pablo
Jimmie Zhou, PE, TE, Senior Civil Engineer
100 Gateway Ave
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1. Letter of Interest/Cover Letter

July 23, 2026

Jimmie Zhou, PE, TE, Senior Civil Engineer
City of San Pablo
1000 Gateway Avenue
San Pablo, CA 94806

**RE: Proposal to Provide Construction Management Services for the City of San Pablo
Giant Road Bridge Repair Project and Giant Road Pavement Rehabilitation Project**

Dear Mr. Zhou,

Conсор North America, Inc. (Conсор) is well qualified and highly motivated to provide Construction Management Services to the City of San Pablo (City) for the Giant Road Bridge Repair Project and the Giant Road Pavement Rehabilitation Project. Conсор has performed construction management, inspection, and materials testing services for numerous public works agencies, including the City of San Pablo, and has the personnel with the experience and expertise to successfully complete this project for the City.

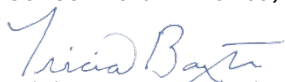
I will be project manager and resident engineer responsible for managing this project. I have over 28 years of experience managing streetscape, roadway, and public access construction projects for local agencies, including pavement rehabilitation projects for the City of Pleasant Hill, Daly City, San Pablo, and Dublin. I was the project manager and resident engineer for the City of Daly City 2020-21 Street Resurfacing and 2021-22 & 2022-23 Street Resurfacing Project, which included similar surface treatment as this City of San Pablo Project. I am also currently the project manager and resident engineer of the City of San Pablo San Pablo Dam Road Gateway Improvements Concrete Improvements Project. I will be supported by Andy Bodo, EIT, who has over 26 years of experience in construction management and inspection of public works construction projects, including bridge, street improvements and pavement rehabilitation. Andy's past experience includes the San Mateo County Hwy 101 Multi-Use Path Overcrossing Project and the City of Berkeley Southside Complete Streets Project, as well as numerous other recent paving and bridge projects for multiple cities and counties in the Bay Area. I will also be supported by Erin Joakimson, who has over 15 years of experience in construction inspection and materials testing of public works construction projects. Erin is currently the construction inspector for the City of San Pablo San Pablo Dam Road Gateway Improvements Concrete Improvements Project, as well as various permit inspections throughout the City.

Jaemin Park, PE will be the principal-in-charge of this project. Jaemin was the project manager and resident engineer on various projects in the City of San Pablo including the San Pablo Avenue Complete Streets Project. To provide materials testing, we have included BSK Engineers (BSK) to our team. BSK is a Caltrans certified laboratory who brings expertise in materials testing and special inspection for public works projects and has supported the team on past paving projects in San Pablo.

Conсор is prepared to assist the City in meeting the anticipated challenges of the Giant Road Bridge Repair Project and the Giant Road Pavement Rehabilitation Project. Our team has proven expertise in completing all work successfully while adhering to local, state, and federal regulations.

Should you have any questions or need additional information, please do not hesitate to contact me. I can be reached at 2950 Buskirk Avenue, Suite 250, Walnut Creek, CA 94597, tricia.baxter@consoreng.com and 408.914.5626.

Sincerely,
Conсор North America, Inc.



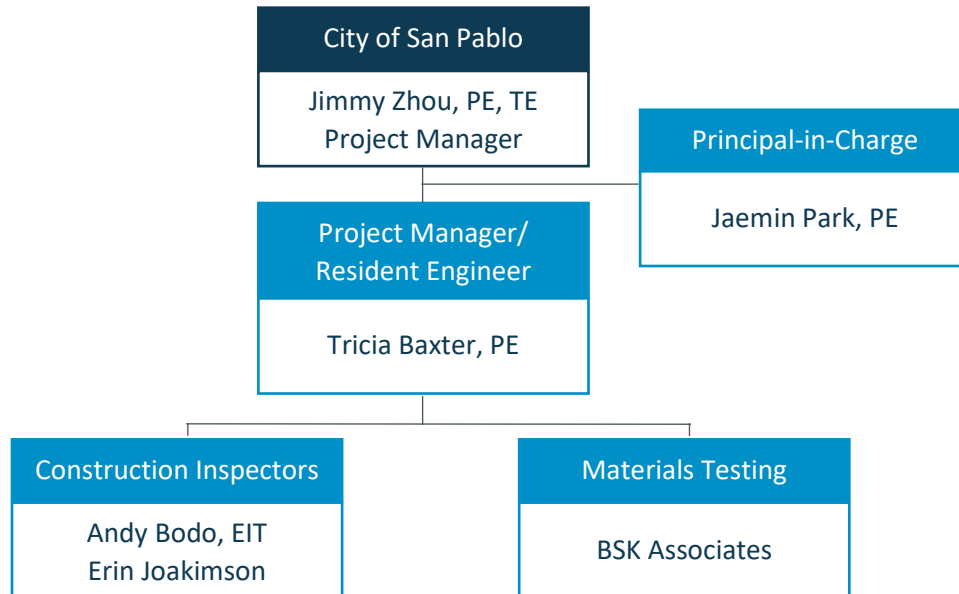
Tricia Baxter, PE, Project Manager/Resident Engineer
(primary point of contact)
408.914.5626 | tricia.baxter@consoreng.com



Jaemin Park, PE, Area Principal
(authorized signatory)
925.818.3756 | jaemin.park@consoreng.com

2. Organization Chart/Personnel

Our Project Manager and Resident Engineer, **Tricia Baxter, PE**, will be the City's primary representative managing the Giant Road Bridge Repair Project and the Giant Road Pavement Rehabilitation Project. **Jaemin Park, PE** will serve as the Principal-in-Charge, providing resources and support to the City, as needed. Tricia is supported by Senior Construction Inspector, **Andy Bodo, EIT** and Construction Inspector, **Erin Joakimson**. Materials testing services will be provided by BSK.



3. Statement of Qualifications

Providing quality service to the community is the goal for city public works departments and there are many challenges that come with this responsibility. We understand that City staff has to answer to elected officials, oversight and permitting agencies, and third party funding sources. We also understand the public relations pressures of visible public improvements projects and that public perception can make the difference project success. At Consor, our project managers, resident engineers, and construction inspectors take ownership of the projects and act in the City's best interest to manage, coordinate, and inspect the project to successful completion.

The City of San Pablo has requested proposals for Construction Management Services for the Giant Road Bridge Repair and Giant Road Pavement Rehabilitation Projects. Both projects are federally funded and will be administered through the Caltrans Local Assistance Procedures Manual (LAPM) and plan to begin construction in August 2026.

Who is Consor?

Founded in 1980, Consor is a leading consulting firm focused on future-ready infrastructure at the nexus of resiliency, reliability, sustainability, and security. With 1,700+ professionals across the United States and Canada, our team delivers infrastructure solutions through integrated advisory, planning, engineering design, structural assessment, and program and construction management services. Rooted in trusted local partnerships and powered by technical excellence, Consor delivers infrastructure that meets today's challenges and tomorrow's possibilities. We foster innovation by cultivating collaboration, shared ownership, continuous learning, and leadership at every level. Our range of construction management services include project management, contract administration, project controls, stakeholder coordination, constructability review, quality management, on-site inspection, and contract close-out. Consor's construction experts

seamlessly integrate into any team to successfully deliver critical infrastructure projects on schedule and on budget.

Our Subconsultant



Livermore, CA
Years in Business: 59
Total Staff: 230

Founded in 1966, BSK Associates has been in business for 59 years and is a 100 percent employee-owned California S-corporation that provides construction observation/ materials testing/special inspection, consulting engineering, and analytical laboratory services. BSK currently employs a staff of approximately 230 with offices and laboratories throughout California and Washington. Their Livermore, Fresno, Bakersfield, and Sacramento locations also house Caltrans-certified soils and materials laboratories.

For this project, materials testing and inspection services will be led by BSK's Livermore office. Additional support services would come from their San Jose, Tracy, Sacramento, Fresno, or Bakersfield offices.

Relevant Project Examples

Consor has expertise delivering projects for local agencies that include new roadway and street improvements; bridge replacements, widenings, and retrofits; streetscapes; parks; water and sewer lines; buildings; and signals and lighting. Our expertise includes administering construction projects to Caltrans standards and local assistance procedures and administering projects that receive funding from multiple sources, including federal, state, local tax measures, and special grants. We highlight recent projects delivered by our team that have similar elements to the Giant Road Bridge Repair and Giant Road Pavement Rehabilitation Projects.

Orinda Way Pavement Rehabilitation Project, City of Orinda, CA

REFERENCE: Jason Chen, PE, Former City Engineer | P: 415.606.5317

E: jason@theis-engineering.com

CONSOR PROJECT STAFF: Steve Patterson, Resident Engineer

This project was a \$650,000 locally funded project for pavement of Orinda Way. Work included cold planing existing asphalt concrete pavement, performing base failure repairs (digout), reconstructing curb ramps to meet current ADA standards, utility cover adjustments, and installing pavement striping and markers. Consor staff provided construction management services, which included resident engineering, construction inspection, and interface with the materials testing and special inspections firm. The project was completed in June of 2021.



2021-22 & 2022-23 Pavement Rehabilitation Projects, City of Daly City, CA

REFERENCE: Shirley Chan, PE, Acting City Engineer | P: 650.991.8231

E: schan@dalycity.org

CONSOR PROJECT STAFF: Tricia Baxter, Project Manager/Resident Engineer

Under consecutive contracts (each \$3M+), Consor provided construction management services for various projects. These included full depth reclamation (FDR), Asphalt Concrete (AC)/Hot Mix Asphalt (HMA) grinding and paving; installation of new concrete sidewalk, curb and gutters, construction of Americans with Disability Act (ADA) compliant curb ramps and driveways; installation of thermoplastic striping and markers, re-setting or relocation of existing signs and sign posts; reconstruction of top of catch basins, construction of new catch basins, and resetting of survey monuments. Consor staff provided construction management services, which included resident engineering, construction inspection, and interface with the materials testing and special inspections firm. The project was completed in March of 2024.



FY22-23 Citywide Slurry Seal Project, City of San Pablo, CA

REFERENCE: Jimmie Zhou, PE, TE, Senior Civil Engineer | P: 510.215.3069
E: jimmiez@sanpabloca.gov

CONSOR PROJECT STAFF: Tricia Baxter, Project Manager/Resident Engineer

Scope of work for this \$920,000 project included dig out and repair of failed pavement, crack seal, slurry seal, pavement delineation and markings, and extensive traffic control. Consor staff provided construction management services, which included resident engineering and construction inspection. The project was completed in December of 2023.



Citywide Accessibility Improvements No. 11, 12, City of Concord, CA

REFERENCE: Bernard Enrile, PE, Senior Civil Engineer | P: 925.671.3031
E: bernard.enrile@cityofconcord.org

CONSOR PROJECT STAFF: Tricia Baxter, Project Manager/Resident Engineer; Andy Bodo, Inspector

Consor performed resident engineering and inspection services for two ADA curb ramp accessibility projects—No. 11 and No. 12. Scope of work included installation of 29 and 46 concrete ADA compliant curb ramps, respectively; sidewalks, and valley gutters; placement of Hot Mix Asphalt (HMA) overlay; storm drain trenching, shoring removal and placement of pipe and structures; traffic control; water pollution control program; earthwork and pavement and landscape grading; cold planning of asphalt pavement; pruning and removal of tree roots; lowering and adjustment of utility covers to finish grade; removal and replacement of traffic striping and pavement markings; and installation of trash capture devices and roadside signs. The \$400,000 Accessibility Improvement No. 11 project was completed in April 2025, and the \$750,000 Accessibility Improvements Project No. 12 was completed in early April 2026.



Highway 101 Multi-Use Path Overcrossing Project, City of Palo Alto, CA

REFERENCE: Megha Bansal, PE, Project Manager | P: 650.329.2693
E: megha.bansal@cityofpaloalto.org

CONSOR PROJECT STAFF: Jaemin Park, Structure Representative; Andy Bodo, Inspector

This federally-funded (HBP) project constructed a new bridge over Highway 101. Specific items of work included construction of the east and west concrete approach ramps; construction and installation of the prefabricated steel truss principal span; prefabricated steel truss at Adobe and Barron Creeks confluence; abutments and cast-in-drilled hole (CIDH) pile foundations; overlook, railing, and fencing; crosswalks, driveways, and sidewalks improvements; pavement; traffic control; stormwater pollution control; street and bridge lighting; signs, potholing, surveying, striping, landscaping, and irrigation; art elements installation coordination; and Adobe Creek Reach Trail. Also included in this project was coordination with residents and businesses affected by the work, traffic control and public information, coordination of construction operations with other contractors working in the nearby area including Caltrans, City of Palo Alto, City of Mountain View, Santa Clara Valley Water District, and Santa Clara County right-of-way.



Consor staff provided technical expertise as the bridge construction engineer (structures representative) and the structures inspector performing field reviews, preparing daily reports and project status reports, technical submittal reviews, and providing updates on structures construction items.

Sycamore Trail Phase 2, City of West Sacramento, CA

REFERENCE: Ryan Teves, PE, Senior Engineer | P: 916.519.2945

E: ryant@cityofwestsacramento.org

CONSOR PROJECT STAFF: Jesse Dean, Construction Inspector

Conсор provided construction management and inspection services for this overcrossing in West Sacramento, CA. The objective of this dedicated bicycle and pedestrian trail is to increase the number of people in the City who bicycle or walk to work, to school, for errands, or for recreation. Phase II of the project connects Evergreen Avenue just south of Joey Lopes Park with Westmore Oaks Elementary School to the south of US 50. The main element of the project is an overcrossing bridge spanning US 50, with mechanically stabilized retaining walls at each abutment, creating an ADA compliant multi-use trail crossing the freeway. The project also installed lights along the entire trail with a new point of connection involving coordination with the utility company to power the system. The south side of the project features extensive new irrigation and landscaping with a bioretention area for runoff.



This project saw significant challenges with the schedule that were deftly navigated by the Conсор team. One such example: the bridge construction required extreme coordination with Caltrans because they had conflicting projects surrounding the POC on US 50. The Caltrans imposed schedule delayed the project team from setting falsework for two weeks, and gave us a deadline of March 1, 2024, to remove the falsework. The project team discussed acceleration of the contractor's forces, but through timely responses to questions and efficient scheduling by the contractor, the team succeeded in removing the falsework in time for the deadline imposed by Caltrans. The project budget was closely monitored and maintained by Conсор staff throughout, including approximately \$1.1M of the City's project budget remaining at the conclusion of the project.

Meeting Grant and Federal Funding Requirements

Segregation of Funds

With multiple sources of funding, it is important to keep track of the costs associated with each funding source and provide the requisite reporting, verifying that the specific funds are paying for the items of work as stated in the agreements. Similar to other grant and federally funded projects Conсор has managed, this may involve tracking project items and separately reporting quantities of work involved and keeping accurate accounting to provide summaries and updates to the funding agency. This will be performed at each monthly progress payment and reported to the funding agency with each reimbursement invoice. Reports with support for the quantities and costs will be provided when requested to ensure that funding agencies are satisfied with the accounting of the provided funds.

Working with Caltrans Local Assistance Engineer

A Caltrans Local Assistance Engineer will be involved in administration and approval of the federal funds. The Caltrans oversight engineer will be responsible for approving the construction contract award package, selection of construction engineering consultant and approving reimbursement invoices and final acceptance.

At Conсор, we work on multiple federally funded local agency projects annually. It is our specialty, and we have been successfully managing federally funded local agency projects since the founding of the firm. There are multiple checklists and files needed that we will prepare for the City's Project Manager to submit to the Caltrans oversight engineer at the start of the project. The items include:

- The Local Agency Contract Award Checklist (Exhibit 15-L)
- Engineer's Estimate
- Low Bidder's Proposal
- Construction Contract DBE Commitment (Exhibit 15-G)

- DBE Information – Good Faith Efforts (Exhibit 15-H)
- Proposer/Contractor Good Faith Efforts (Exhibit 15-H) filled out by contractor and your Agency's "Evaluation of Good Faith Efforts" Memorandum (Exhibit 9-E)
- Bid Tabulation Summary Sheet (Exhibit 15-D)
- Detail Estimate (Exhibit 15-M)
- Project Authorization / Adjustment Request (LAPM 3-A)
- Resident Engineer's Construction Contract Administration Checklist (Exhibit 15-B)

Additionally, we can assist in submitting progress reimbursement invoices to confirm that the City is not funding the entire project and to that the project does not go into inactive status.

Project Documentation and Administration

Since the project is federally funded, it is critical that the project is administered using the Caltrans Local Assistance Procedures Manual, meeting all Caltrans, Local and FHWA requirements.

Project filing and accounting must meet standards with all supporting documents for costs and materials quality, summaries and reports for materials, labor compliance, contractor payments, quantity calculations and schedule.

We will use the standard Caltrans project 15 Category filing and accounting system to verify that all project information is kept in order for audits and transparency. Consor specializes in grant and federally funded projects and has successfully completed numerous Caltrans, Local and FHWA audits. We know exactly what is needed to pass an audit, complete and close-out projects, and to receive full funding reimbursement from all sources. Project files will be kept electronically utilizing Dropbox so that the City's Project Manager can have access to review any of the project documents. Additionally, we will keep hard copies of the project files in binders for audits and final submittal to the City for records.



4. Staff Resumes

Consor has assembled a highly qualified team of construction management professionals to best support the City with the delivery of your Giant Road Bridge Repair and Giant Road Pavement Rehabilitation Projects. In the pages to follow, we highlight our proposed key team members' resumes.



Tricia Baxter, PE | Project Manager/Resident Engineer | Consor

Tricia has 28 years of experience in project and construction management, design, and contract oversight in the transportation engineering field. She has successfully managed numerous public works projects, including sanitary sewer and storm drain systems, local arterial roadways, and major Caltrans highway improvements. Her responsibilities have included contract administration, submittal tracking, materials and equipment management, estimating, and scheduling. Tricia is well versed in the Caltrans Local Assistance Procedures Manual (LAPM) and has extensive experience managing federally funded roadway projects. Her portfolio includes highly visible and politically sensitive streetscape improvements, underground utility installations and relocations, and asphalt and concrete pavement projects.

EXPERIENCE

28 Years

EDUCATION

MBA, Management
Sciences Option,
California State
University, Hayward

BS, Civil Engineering,
California State
University, Chico

REGISTRATION

Professional Engineer,
CA #64185

LOCATION

Walnut Creek

JOINED FIRM

2022

KEY PROJECT EXPERIENCE

CONTRA COSTA BLVD. IMPROVEMENT PROJECT (\$7M); City of Pleasant Hill, CA; *Resident Engineer.* Tricia was the resident engineer for this \$7M project that includes demolition of existing improvements including concrete curb, gutter, sidewalk, AC pavement, traffic signal, street lights, signs, and striping. New construction includes ADA compliant concrete sidewalks, curb ramps, curb and gutter, traffic signals, street lights, landscape, irrigation, asphalt concrete conforms, signage, and striping.

2025 KENSINGTON FIBERIZED SLURRY SEAL AND OVERLAYS AND 2025 EAST RICHMOND HEIGHTS SLURRY SEAL (\$5M); Contra Costa County, CA; *Resident Engineer.* Tricia was the resident engineer for these two \$5M projects involving fiberized slurry seal and cold plane and overlay with hot mix asphalt (HMA) on various roadways in Kensington, East Richmond Heights, and Clark Road in El Sobrante. Work included surface preparation such as weed control, crack sealing, pavement failure repairs, edge grinding, removal of existing pavement markings, installation of ADA-compliant concrete curb ramps, survey monument setting, and placement of new thermoplastic striping and pavement markings.

2020-21 STREET RESURFACING AND 2021-22 & 2022-23 STREET RESURFACING (\$3M); City of Daly City, CA; *Resident Engineer.* Tricia was the resident engineer for these two \$3M+ projects that include full depth reclamation (FDR), Asphalt Concrete (AC)/Hot Mix Asphalt (HMA) grinding and paving, installation of new concrete sidewalk, curb and gutters, construction of Americans with Disability Act (ADA) compliant curb ramps and driveways, installation of thermoplastic striping and markers, re-setting or relocation of existing signs and sign posts, reconstruction of top of catch basins, construction of new catch basins, and resetting of survey monuments.

SUTTER AVENUE URBAN GREENING, PHASE 1 (\$3.6M); City of San Pablo, CA; *Resident Engineer.* Tricia was the resident engineer for this \$3.6M project that replaces and installs storm drain infrastructure to provide storm water capture and treatment and to reduce flooding in the Sutter Avenue neighborhood. The project replaced storm drain pipes and inlets, installed new storm drain pipes, manholes, inlets, associated stormwater facilities, suspended pavement modular systems, precast modular bioretention units and planted new trees. The project also performed typical roadway maintenance including replacement of curbs, sidewalks and curb ramps, slurry seal, and new striping.

UNION CITY BOULEVARD BIKE LANE PROJECT (\$17M); City of Union City, CA; *Deputy Resident Engineer*. Tricia was the Deputy RE for this bike lane and roadway improvement project. The scope of work included the completion of a bike lane gap, thereby improving overall bike access to local trails and bikeway network to and from schools and parks. The project also enhanced access to regional trails, improved pedestrian and bicycle crossings at signalized intersections, completed pavement rehabilitation, and improved overall lighting and drainage infrastructure.

BAILEY ROAD CROSSING ENHANCEMENTS; City of Concord, CA; *Resident Engineer*. Tricia was the RE of this project which included installing rectangular rapid flashing beacons (RRFBs) at two intersections on Bailey Rd. Scope of work included constructing storm drain inlets and improvements, asphalt concrete removal, hot mix asphalt, curb, gutter and sidewalk, pavement marking removal and installation, traffic control, pedestrian detours, and water pollution control program.

FY 22-23 CITYWIDE SLURRY SEAL PROJECT (\$1.2M); City of San Pablo, CA; *Resident Engineer*. Tricia was the resident engineer for this locally funded project that includes digout and repair of failed pavement, crack sealing, slurry sealing and pavement delineation, and reinstallation of striping and pavement markings for 79 residential streets within the city limits. Many of the streets are narrow with street parking on both sides of street. During slurry seal operations, parking and traffic is prohibited, so traffic control and public notification is extremely important.

DUBLIN BLVD PAVEMENT REHABILITATION PROJECT (\$3.5M); City of Dublin, CA; *Assistant Resident Engineer*. Tricia was the assistant resident engineer for this \$3.5M *federally funded* project which included street resurfacing of approximately one mile of Dublin Boulevard between Scarlett and Hacienda Drives. Work included curb ramp replacements, cold planning and overlay, manhole adjustments, dig-out repair, pavement markings, bike lanes, decorative raised crosswalks, adjusting utilities to grade, and modifications to traffic signals, including adding traffic cameras. As one of the City's main commute corridors, Dublin Boulevard is three lanes in each direction with left and right turn lanes and bike lanes and is heavily congested. Confirming that the contractor followed approved traffic control plans was extremely important. Within the project limits, Dublin Boulevard is surrounded by residential and shopping/business centers and is located in a highly visible area requiring additional public outreach. Tricia verified monthly billing requests, hosted meetings, reviewed and responded to submittals and RFIs, prepared federally funded documentation, and was the focal point of communication for the project team.

DOWNTOWN MONTEREY ROAD REHABILITATION PROJECT (\$1.6M); City of Gilroy, CA; *Project/Construction Manager*. Tricia served as the project/construction manager for this \$1.6M politically sensitive *federally-funded* streetscape project on Monterey Road between First St. and Eighth St. The improvements included pavement rehabilitation and roadway reconstruction; microsurfacing and digout pavement repair; manhole adjustments; construction of missing and/or damaged concrete curbs and gutters; installation of mid-block raised signalized crosswalks, and the installation of ADA compliant curb ramps at numerous intersections within the project limits. Monterey Road is a heavily travelled roadway lined with businesses and restaurants and required an extensive amount of public outreach to coordinate restaurant deliveries, drop off and pick-up for two schools that were located one block off Monterey Road, etc. First St. is a Caltrans-operated roadway, so coordination was required with Caltrans to obtain a double permit for the work near First St. Project was required to meet guidelines in the Caltrans LPM.

FY19 CITYWIDE PAVEMENT MAINTENANCE PROJECT (\$1.3M); City of Gilroy, CA; *Project/Construction Manager*. Tricia served as the project/construction manager for this \$1.3M project including localized asphalt and concrete repairs, microsurfacing, crack sealing, concrete curb ramp upgrades and/or replacements, striping and marking improvements, sidewalk repairs, and utility adjustments. Responsibilities included reviewing the contractor's submittals and monthly pay estimates; leading weekly meetings and reviewing inspector's daily documentation of job-related activities.



Jaemin Park, PE | Principal-in-Charge | Consor

Jaemin has 33 years of experience providing project management, construction management, construction administration, and design of highway, bridge, building and public works infrastructure projects throughout California. He has worked with state, regional and local agencies in the capacity of project principal, project manager, resident engineer, structures representative, construction inspector, project engineer, and design engineer. He has contributed to numerous constructability/bid-ability reviews and value engineering studies. He has provided claims analysis, mitigation and resolution support to state, regional and local agencies. Jaemin is an expert in federally funded projects including HBP, HBRR, ARRA, SRTS, NTPP, and TIGER funds

EXPERIENCE

33 Years

EDUCATION

BS, Civil Engineering,
California Polytechnic
State University,
Pomona

REGISTRATION

Professional Engineer,
CA #54476

LOCATION

Walnut Creek

JOINED FIRM

2013

KEY PROJECT EXPERIENCE

SAN PABLO AVENUE COMPLETE STREETS PROJECT (FEDERALLY FUNDED); City of San Pablo, CA; *Project Manager/Resident Engineer*. Jaemin was the project manager and resident engineer for this \$6M, multiple grant funded, roadway improvement project including streetscape and pavement rehabilitation. The project is located along San Pablo Avenue between Rivers Street and Hilltop Drive. The project improved San Pablo Avenue for all roadway users by adding Class 2 bike lanes in both directions of travel, constructing sidewalk along the western side of San Pablo. Existing traffic signals at all intersections were replaced or modified and a new signalized intersection at La Puerta was constructed. Two new retaining walls will be constructed along with a new soil nail wall to allow the roadway to be widened sufficiently to accommodate the new facilities for non-motorized roadway use. Additional improvements include storm drains, new electrical, standard and decorative street lighting, new trees and landscaping, and grinding and HMA overlay of majority of the roadway.

PLAZA SAN PABLO PHASE 3 & 4 PROJECT; City of San Pablo, CA; *Resident Engineer*. Jaemin was the resident engineer for this \$1.7M project completed the roadway and utility improvements from Phases 1 & 2 for Plaza San Pablo. Project work included demolition of existing concrete sidewalk, curb and gutter, AC pavement, and various utilities. Work included installation of new underground utilities, storm drain piping and inlets; installation of new sanitary sewer main pipe and sanitary sewer manhole; import and grading of aggregate base, installation of concrete sidewalk, curb and gutter, AC pavement, ADA ramps, signage and striping; construction of bio-swales, landscaping and planting, and irrigation system; installation of street lighting and traffic signals, as well as traffic striping and markings.

HIGHWAY 101 MULTI-USE PATH OVERCROSSING AND ADOBE CREEK TRAIL PROJECT (FEDERALLY FUNDED); City of Palo Alto, CA; *Structures Representative*. Structures representative, providing technical expertise as the bridge construction engineer performing field reviews and technical submittal reviews, and providing updates on structures construction items for this \$13M federally funded (HBP) project, which includes the construction of a new bridge over Highway 101. Specific items of work include construction of the east and west concrete approach ramps; construction and installation of the prefabricated steel truss principal span; prefabricated steel truss at Adobe and Barron Creeks confluence; abutments and large diameter cast-in-drilled hole (CIDH) pile foundations; overlook, railing and fencing, crosswalks, driveways, and sidewalks

improvements, pavement, traffic control, stormwater pollution control, street and bridge lighting, signs, potholing, surveying, striping, landscaping and irrigation, art elements installation coordination, and Adobe Creek Trail. Also included in this Project coordination with residents and businesses affected by the work, traffic control and public information, coordination of construction operations with other contractors working in the nearby area including Caltrans, City of Palo Alto, City of Mountain View, Santa Clara Valley Water District, and Santa Clara County right-of-way.

DUBLIN BOULEVARD PAVEMENT REHABILITATION PROJECT (FEDERALLY FUNDED); City of Dublin, CA; *Project Manager*. This \$3.5M federally funded project included improvements along approximately 1 mile of Dublin Boulevard between Scarlett Drive and Hacienda Drive. Work included pavement rehabilitation including curb ramp replacements, cold planning and overlay, dig-out repair, pavement markings, adjusting utilities to grade, and modifications to traffic signals at 5 intersections, including adding traffic cameras. The project was federally funded and required administration in accordance with Caltrans Local Assistance Procedures Manual for reimbursement of funds.

2023 COUNTYWIDE SURFACE TREATMENT PROJECT; Contra Costa County, CA; *Project Manager/Resident Engineer*. Jaemin was the project manager and resident engineer for this \$8.1M project which consisted of surface treatment work in the unincorporated Bay Point, Pacheco, Contra Costa Centre areas, and Kirker Pass Road. Work in Bay Point (Site 1) included applying either an asphalt rubber chip seal covered with a type II slurry seal or applying a type II slurry seal only on various roads. Work in the Pacheco Area (Site 2) included placing asphalt rubber chip seal covered with a type II slurry seal. Work in the unincorporated area of Contra Costa Centre (Site 3) included applying a micro-surfacing on various roads. Work on Kirker Pass Road (Site 4) included placing a micro-surfacing on a portion within the unincorporated area of Concord and a portion within the city of Pittsburg limits. Work in all areas also included pavement surface preparation including weed spray, crack sealing, edge grinding, and pavement markings including thermoplastic stripe removal, adjusting and setting survey monuments, placement of thermoplastic traffic striping and pavement markings.

CONTRA COSTA BOULEVARD IMPROVEMENTS AND PAVEMENT REHABILITATION PROJECT (FEDERALLY FUNDED); City of Pleasant Hill, CA; *Project Manager/Resident Engineer*. Jaemin was the project manager and resident engineer for this \$4 million project funded through three federal HSIP and STP grant funds and CCTA measure J grant fund. Contra Costa Blvd improvement project constructs traffic safety, roadway and other “complete Street” improvements, including full depth pavement restoration, grind and overlay, intersection and traffic signal upgrades, bike lanes, enhanced sidewalks and crosswalks, new irrigation and landscaping, and decorative street median and pedestrian lighting along a mile long section of the main arterial through a commercial district fronting Sun Valley Mall. The project required administration in accordance with Caltrans Local Assistance Procedures Manual and was subject to both Caltrans FHWA audits.

KIRKER PASS ROAD NORTHBOUND TRUCK CLIMBING LANE PROJECT (FEDERALLY FUNDED); Contra Costa County, CA; *Structure Representative*. Jaemin was the Structure Representative for this \$14 million federally funded project that constructed a truck climbing lane in the northbound direction. The project is approximately 1 mile in length, beginning at the Concord Pavilion and ending at the northern Hess Road intersection. Road widening required multiple retaining walls due to the existing slopes and drainage adjacent to the roadway. The project also included pavement rehabilitation on the north and south bound lanes between the City of Concord/ County limits to approximately 4,200 feet north of North Hess Road for a total of about 1.6 miles. The total project length is about 2 miles. The project was funded by Federal grants, State SB1 funds, and local County funds.

**Andy Bodo, EIT | Construction Inspector | Consor****EXPERIENCE**

26 Years

EDUCATION

BS, Construction
Engineering and
Construction
Management, Western
Michigan University

REGISTRATION

Engineer-in-Training,
CA #115429

LOCATION

Walnut Creek

JOINED FIRM

2015

Andy Bodo has 26 years of construction management experience in bridge and highway construction to Caltrans specifications. He has provided field inspection, office engineering, and contract administration to Caltrans highway and bridge and local assistance projects built to Caltrans specifications. His technical knowledge encompasses bridge construction and demolition, active utilities crossing the bridge, CISS piles, construction over water, stage construction, slope protection, AC paving, striping, pavement markings and signage, streetlights, safety, SWPPP and traffic control, cast-in-place/prestressed box girder bridges, cast-in-place balanced cantilever segmental bridge construction, precast segmental bridge, bridge falsework, masonry soundwalls, retaining walls and MSE walls, and electrical and low-voltage system construction, including temporary and permanent intersections, traffic signal loop detectors, ramp metering, and fiber optic cable.

KEY PROJECT EXPERIENCE

CITYWIDE TRAFFIC SIGNAL UPGRADE PROJECT, PHASE 2 (\$1.3M); City of Concord, CA; *Construction Inspector*. Andy was the construction inspector on this locally funded project that installed 40 new signal controller cabinets throughout the City at various intersections. Work also included pedestrian-related and other signal improvements, along with some minor concrete improvements.

SOUTHSIDE COMPLETE STREETS PROJECT (\$11M); City of Berkeley, CA; *Construction Field Engineer*. Andy was the construction field engineer on this \$11M federally funded project that improved all lanes of Bancroft Way from Piedmont to Milvia, as well as improvements on Dana and Fulton Streets from Bancroft to Dwight Way. Improvements included grinding the existing roadway for a deep section of hot mix asphalt for the bus lane, old railroad removals, and an overall 2-inch grind and overlay of RHMA with improved roadway delineation. Other work consisted of new concrete bus pads, raised intersection crosswalks, curb ramps, sidewalk, curb and gutter, raised islands to separate a two-way bike lanes, signal upgrades, and landscaping.

3RD STREET SAFETY IMPROVEMENT PROJECT (\$2.3M); City of San Rafael Public Works; *Construction Inspector*. Andy was the construction inspector on this \$2.3M federally funded project that improved signal operations and pedestrian travel for a number of intersections along 3rd Street near Highway 101. Improvements consisted of curb ramp and sidewalk, high-visibility crosswalks, drainage and traffic signal, and street light improvements.

FREMONT BOULEVARD SAFE AND SMART CORRIDOR PROJECT (\$8.5M); City of Fremont, CA; *Construction Inspector*. Andy was the construction inspector for this project to creatively use technology to move traffic efficiently along the Fremont Boulevard corridor at a safe speed, maintain safe pedestrian and bicycle movement, enhance transit service, improve management of the traffic signal/lighting systems, and install backbone infrastructure to accommodate future transportation technologies. The project limits included a 10-mile corridor along Fremont Boulevard (with 38 signalized intersections), from I-880 in North Fremont to I-880 in South Fremont (Innovation District), as well as along Thornton Avenue (from Fremont Boulevard to Paseo Padre Parkway) and along Paseo Padre Parkway (from Thornton Avenue to Walnut Avenue).

HIGHWAY 101 MULTI-USE PATH OVERCROSSING PROJECT (\$13M); City of Palo Alto, CA; *Structures Inspector*. Andy was the structures inspector for this \$13 million project that consisted of the construction of a new bridge over Highway 101. Specific items of work included construction of the east and west concrete approach ramps; construction and installation of the prefabricated steel truss principal span; prefabricated steel truss at Adobe and Barron Creeks confluence; abutments and cast-in-drilled hole (CIDH) pile foundations; overlook, railing and fencing, crosswalks, driveways, and sidewalks improvements, pavement, traffic control, stormwater pollution control, street and bridge lighting, signs, potholing, surveying, striping, landscaping and irrigation, art elements installation coordination, and Adobe Creek Reach Trail. The project was funded federally by HBP program and on State Right of Way requiring contract administration in accordance with Caltrans Local Assistance Procedures Manual and subject to Caltrans audits, and oversight from Caltrans.

FREMONT BLVD WIDENING PROJECT, PHASE II; City of Fremont, CA; *Structures Inspector*. Andy was structures inspector for this road and bridge/culvert widening project. Project work included demolition and disposal of existing facilities – asphalt pavement and pedestrian path, concrete curb and gutter, fence, and drainage headwall. The project also performed earthwork and roadway excavation; installed a new pedestrian bridge, extended a triple-box culvert bridge, constructed a new retaining wall, and installed slope and channel bed protection; installed new PCC curb and gutter, sidewalk, driveways, and gravel driveway conforms; installed hot mix asphalt pavement; installed bioretention areas and associated drainage; landscape and irrigation system; installed traffic striping and pavement markings, and signs; and raised utilities to final pavement elevation.

2019 SOUTHERN REGION PROJECT (\$2M); Marin County Public Works; *Construction Inspector*. Andy was the construction inspector for this \$2M project, which included pavement rehabilitation work on three roads in the Strawberry Neighborhood in southern Marin County. Beyond repaving, the three roads received sidewalk improvements, accessibility features, bicycle safety upgrades, updated traffic striping and signage, improved drainage infrastructure, and a radar speed feedback sign. The improvement project was covered by the County's Road and Bridge Rehabilitation Fund and the CA Senate Bill 1 (SB1) funding.

2017 STORM DAMAGE SLIDE REPAIR PROJECT; City of San Rafael, CA; *Construction Inspector*. Andy was the construction inspector for this FEMA-funded project repairing storm damaged slides at three locations resulting from heavy storms in 2017. The project rebuilt existing failed slopes, added retaining walls, and repaired damaged drainage systems and roadways.

I-880 EXPRESS LANE CONVERSION PROJECT; Metropolitan Transportation Commission (MTC)/BAIFA; *Structures Inspector*. Andy was the structures inspector for the project that converted the existing I-880 HOV lanes from Hegenberger Road to Dixon Landing Road. The conversion involved lane striping and installing sign gantries, signs, FasTrak® toll tag readers, traffic monitoring video cameras, a data communications network, and CHP observation areas. Project work resulted in 51 express lane miles from Oakland to Milpitas. This project was coordinated with Caltrans' project to replace the median barrier on I-880 with an approximate construction cost of \$45M, funded by BAIFA using local funds.

ROBERTS ROAD BRIDGE RECONSTRUCTION (\$2.5M); Town of Los Gatos, CA; *Construction Inspector*. Andy served as inspector for this \$2.5 million project that included replacing an existing two-span bridge on Roberts Road with a single span structure; constructing cast-in-drilled-hole pile foundations, soldier pile, and tieback walls; constructing retaining walls, curb, gutter, sidewalks, and road resurfacing; and water and gas utility relocation. The residential area required outreach to keep the public informed and adherence to project noise restrictions. Andy performed construction inspection and daily documentation of contractor's activities; assisted RE with submittal reviews and RFI correspondence; plan review and compliance of project plans and specifications; traffic control monitoring, pedestrian safety, and residential noise regulations; permitting compliance monitoring; and SWPPP inspection.



Erin "EJ" Joakimson | Construction Inspector | Consor

Erin "EJ" Joakimson is a construction materials testing and inspection professional with more than 13 years of experience supporting major commercial, infrastructure, aviation, healthcare, and public works projects throughout Northern California. She specializes in quality assurance, field inspection, project coordination, and client communication, ensuring projects meet specifications, regulatory requirements, and schedule expectations. EJ has contributed to high-profile projects including Salesforce Tower, SFO Harvey Milk Terminal 1, the San Francisco Cruise Ship Terminal, Google and Netflix campuses, and numerous SFPUC infrastructure improvements. She is known for her attention to detail, strong documentation practices, and ability to build trusted relationships with clients, contractors, and project teams.

EXPERIENCE

13 Years

EDUCATION

BA, History, California State University, Sacramento

CERTIFICATIONS

- > ACI Field Testing
- > ACI Aggregate Testing
- > ACI Concrete Strength Testing
- > ICC Spray Applied Fireproofing
- > Nuclear Gauge Operator
- > 40 HAZWOPER
- > First Aid/CPR

LOCATION

Walnut Creek

JOINED FIRM

2026

KEY PROJECT EXPERIENCE

SAN PABLO DAM ROAD GATEWAY IMPROVEMENT PROJECT PHASE 1; City of San Pablo, CA; *Construction Inspector*. EJ is the Construction Inspector for this two phased project that will rehabilitate San Pablo Dam Road between I-80 and San Pablo Avenue. This first phase repairs sidewalks and improves pedestrian facilities including accessible ramps along this heavily travelled roadway in the middle of a congesting shopping district. Work also includes replacing traffic signal loops and asphalt plug paving. The newly finished concrete curbs, gutters, and sidewalks provide an improved surface boundary for the new asphalt work resulting in a smoother finished product and improved roadway surface.

SULPHUR CREEK FISH PASSAGE PROJECT; Napa County Resource Conservation District; *Construction Inspector*. Provided construction inspection and project support for bridge demolition, bridge installation, fish passage and stream restoration project. Conducted field inspections of bridge demolition, new bridge installation, road realignments, as well as stream channel improvements. Prepared daily reports documenting contractor compliance with plans, specifications, environmental and city/county permits, and contract requirements, including any noted non-compliance.

"40 MILES BY 2027" SEWER MAINLINE REHABILITATION PROJECT, MULTI-PHASE; Oro Loma Sanitary District; *Construction Inspector*. As an Inspector, EJ worked with the public, contractors, and subcontractors to perform OLSD inspections for wastewater collection and distribution facilities. She conducted inspections of sewer lateral installations and replacements at residential and multi-family properties, using visual and mechanical testing methods to verify compliance with OLSD standards. EJ also monitored main sewer line replacement projects, ensuring construction activities conformed to contract plans, specifications, permit requirements, and district standards.

PENINSULA - PIPELINES SEISMIC UPGRADE PHASE III (\$32M); San Francisco Public Utilities Commission (SFPUC); *Construction Inspector*. Rehabilitation and seismic upgrade of the 90-year-old pipeline No. 2. Project consisted of replacing around 6,500 feet of the 54-inch diameter steel pipeline at four locations within the city of San Bruno.

HARVEY MILK TERMINAL 1 CENTER PROJECT (\$2.4B); San Francisco International Airport; *Construction Inspector*. 1.1 million square foot redevelopment program. Renovation of the Departures and Arrivals levels to meet forecasted international growth and increase revenue-generating opportunities. Featuring new exterior terminal signage, new South Check-In Lobby, and Baggage Claim, SFO Museum, Restroom expansion, expansion of Boarding Area screening checkpoints, converting the existing immigration area into office space, and upgrades to airport services to support passenger hospitality.

THE JAMES R. HERMAN CRUISE TERMINAL AT PIER 27 (\$80M); Port of San Francisco; *Construction Inspector*. 91,000 square foot passenger terminal. Featuring a passenger drop off area, and the latest in security and boarding facilities on 13 acres.

LA RINCONADA WATER TREATMENT PLANT (\$200M); Santa Clara Valley Water District; *Construction Inspector*. Rehabilitation project upgrading the Valley Water Rinconada Water Treatment Plant. Including all new treatment buildings & and 120" diameter pipe system to treat and deliver 100 million gallons a day.

CONCORD NAVAL WEAPONS STATION #25 (\$12M); Department of Defense; *Construction Inspector*. Upgrade to the station exterior and surrounding concrete access ramps and driveways.

LONG TERM PARKING GARAGE #2 (\$28M); San Francisco International Airport; *Construction Inspector*. Long Term Parking Garage No. 2 is a 6-story building to provide a parking structure with world-class functionality for vehicles and pedestrian traffic. 1,250,000 square feet with the capacity of 3,600 gross stalls for long-term parking.

LIBRARY AND COMMUNITY CENTER (\$46.3M); City of Palo Alto Public Works; *Construction Inspector*. The Mitchell Park Library and Community Center is a highly sustainable joint-use facility. The new facility replaces two undersized and aged facilities. The Library is two-story 56,000 square foot complex with amenities such as quiet reading rooms, large multi-purpose event room, flexible classrooms, a basketball court in the community center and a small restaurant.

RANCHO SAN JUAN HIGH SCHOOL (\$93M); Salinas Union High School District; *Construction Inspector*. Rancho San Juan High School is a two-story building with 49 classrooms, including eight science labs, three computer labs, a library, a media center and administrative offices. Housed on a 40-acre site will provide space for 1,500 students.

SALES FORCE TOWER (\$1.1B); Boston Properties, Inc.; *Construction Inspector*. Sales Force Tower is a 62-Story skyscraper with 1.6 million square feet. The building is 1,070 feet tall with 61 stories of Class A office space. The exterior of the building consists of a glass and steel curtain wall and a steel frame and concrete core.

APPLE PARK (\$5M); Apple Inc.; *Construction Inspector*. Apple Park is a ring-shaped building made up of eight buildings separated by nine mini-atria. The campus is 4,805 feet in circumference with a diameter of 1,512 feet. The building is four stories above ground and 3 stories underground. Around 83,000 square feet of space is for meetings and breakout spaces. The inner part of the building contains a 30-acre park.

BRENNAN STREET WHARF (\$26M); Port of San Francisco; *Construction Inspector*. A new 57,000 square foot public open space wharf replacing condemned Pier 36 and the bulkhead wharf between Piers 30/32 and Pier 38. The open space includes a neighborhood green space, a public float for small boats, seating and interpretive exhibits highlighting the site's cultural history.



EXPERIENCE

39 Years

EDUCATION

BS, Earth Sciences,
University of California,
Santa Cruz

CERTIFICATIONS

- > Nuclear Moisture/Density Gauge
- > ICC Soils
- > Caltrans 125, 231, 375

JOINED FIRM

2013

Dave Eckhardt | Senior Engineering Technician | BSK

Dave is a Senior engineering technician with 39 years of experience in the construction industry with extensive experience with Public Works, City, County, and Caltrans contracts. Multi-certified inspector with experience with slurry seals, HMA, and earthwork construction inspections.

KEY PROJECT EXPERIENCE

ON-CALL MATERIALS TESTING & CONSTRUCTION INSPECTION CONSULTING SERVICES; City of San Ramon, CA; *Lead Inspector*. Mr. Eckhardt is serving as a lead inspector providing on-call materials testing and construction inspection consulting services for the City of San Ramon through various task orders. Services include grading, paving, minor concrete work, installation and backfill of utilities, welding inspection, and full-depth reclamation (FDR). All work is being performed in accordance with Caltrans project special provision requirements, and the City's Quality Assurance Program (QAP).

SAND CREEK ROAD EXTENSION, City of Brentwood, CA; *Engineering Technician*. Mr. Eckhardt served as an engineering technician on this project. The project included an approximately 0.5-mile-long roadway extension, underground utilities to include a roadway sewer line, multiple water lines, and a single-span vehicular bridge over Sand Creek which wide enough to accommodate two traffic lanes and a bike lane in each direction of traffic. BSK provided materials testing services during construction of this project, which started in the summer of 2023.



EXPERIENCE

10 Years

CERTIFICATIONS

- > Caltrans CTM (multiple)
- > ACI Concrete Field Technician Grade I
- > ACI Aggregate Testing Technician
- > CPN Nuclear Gauge Operator

JOINED FIRM

2016

Scott Orr | Engineering Technician | BSK

Dave is a Senior engineering technician with 39 years of experience in the construction industry with extensive experience with Public Works, City, County, and Caltrans contracts. Multi-certified inspector with experience with slurry seals, HMA, and earthwork construction inspections.

KEY PROJECT EXPERIENCE

ON-CALL MATERIALS TESTING SERVICES; City of Tracy, CA; *Lead Materials testing Technician*. Mr. Orr serves as BSK's lead materials testing technician in support of their on-call materials testing agreement with the City of Tracy, primarily providing construction observation and materials testing for soils and hot-mix asphalt construction elements. Recent support includes HMA pavement testing and observation for the MacArthur Blvd. pavement project.

HOLMAN ROAD BRIDGE OVER BEAR CREEK, City of Stockton, CA; *Engineering Technician*. Constructed in accordance with the 2018 Caltrans Standard Plans and Specifications, Mr. Orr and BSK supported the Holman Road Bridge over Bear Creek Project with materials testing and source inspection services. The project is a privately funded project that includes construction of a new 3 span cast-in-place, prestressed slab bridge, supported by cast-in-drilled-hole concrete piles. Mr. Orr served as one of BSK's primary materials testing technicians on the project providing sampling and testing of earthwork and concrete.

5. Project Management and Staff Availability

Tricia Baxter, PE will serve as the Resident Engineer and Project Manager and will function as the main coordinator and point of contact for all other consultants and subconsultants. She will monitor the schedule, review and evaluate materials and submittals, ensure quality control, and facilitate meetings.

6. Project Approach

Consor will perform the complete package of construction management, construction inspection, and materials testing services that the City of San Pablo needs to successfully deliver the Giant Road Bridge Repair and Giant Road Pavement Rehabilitation Projects. We will perform all the tasks listed in the RFP. Below we have highlighted some key items to demonstrate important aspects of the work.

Resident Engineer/Construction Inspector Services

- > Consor's team, led by Project Manager/Resident Engineer Tricia Baxter, PE, will act as the single point of contact for all communications and coordination between the contractor, utility companies, regulatory agencies, local businesses and residents, the Consor subconsultant materials testing firm, designer, and the City.
- > Tricia will maintain close contact with the City project manager and copy the City project manager on all correspondence. We will make sure that the City is kept up to date on all project matters and be available for any questions that arise.
- > Consor will manage all submittals on the project. We will review and approve contractor submittals required by the construction contract plans and specifications, manage submittals from the contractor, tracking date submitted, duration for review, and making sure that submittals are reviewed and returned within the allotted time to prevent any delays. We will coordinate and track any designer and other oversight agency-required submittal reviews; and press for timely turn-around by all parties.
- > Consor will review the contractor's schedule for conformance with the specifications and for reasonableness of the sequence and duration of the activities. We will review work progress as compared to the planned schedule and notify the contractor of schedule slippage. We will review and approve schedule updates to keep close track of the work progress so that any potential delays can be mitigated early.
- > Tricia will lead the preconstruction meeting and will prepare the meeting agenda for City project manager's review. We will confirm that critical construction contract issues, concerns, and details are brought to the contractor's attention to facilitate a common understanding of how the work will proceed throughout construction.
- > We will conduct a preconstruction site inspection to record existing conditions. Project photographs and video documentation of pre-job conditions will be made and kept for permanent records to support disputes and to verify that any damages to existing facilities are repaired prior to acceptance.
- > We will conduct weekly progress meetings with the contractor, City, utility companies, and other stakeholders to discuss issues and project progress and to prepare for upcoming work. Meeting minutes will be prepared, distributed, and filed for the record.
- > We will establish a project document control system to meet the City of San Pablo, state, and federal standards and adequately track project activities such as submittals, change requests and change orders, inspections, material control, and correspondence. We will use a system which is based upon the Caltrans Construction Manual and the Local Assistance Procedures Manual. Electronic forms and documents will be implemented at project start. Inspection diaries, requests for information logs, correspondence logs, testing records, and change orders will be administered in accordance with City, state and federal procedures to facilitate swift and complete auditability during and after construction.

- > Our construction inspectors, Andy Bodo, EIT and Erin Joakimson, will inspect the construction elements of the project as required by the construction contract plans and specifications. They will perform all field inspection activities to monitor compliance with the contract plans and specifications:
 - Prepare and maintain daily inspection diaries that include documentation of the work progress.
 - Record all items of work, labor, equipment, materials incorporated, materials tested, and any other pertinent information in a daily diary for permanent record of events.
 - Project photographs and video documentation of project progress and major work components will be completed on a weekly basis and kept for permanent records to support disputes and verify quality for acceptance.
- > We will review contractor's monthly progress payment requests for accuracy and make sure that no items are overpaid. We will perform field quantity measurements of completed work, prepare quantity calculations, documentation, including any contract change orders, and progress pay estimates on a monthly basis to support the payments.
- > Weekly statement of working days will be sent to the contractor weekly and filed in the permanent project records to dispute delay claims.
- > Tricia will review contractor's weekly certified payroll for compliance with prevailing wage requirements. She will compare information provided by the workers to the weekly certified payrolls for consistency.
- > We will coordinate, log, manage, and respond to requests for information (RFIs) submitted by the contractor; track RFIs sent to the designers and other oversight agencies for their input and press for timely turn-around by all parties; and coordinate all communication with the design consultants and oversight agencies.
- > Tricia will evaluate, negotiate, prepare, recommend, and execute all change orders and justification memorandums.
- > The Consor team will coordinate with all affected utility companies, making sure that information about the project schedule and progress is provided early.
- > Consor will inspect project work for acceptance. Any non-conforming work will be documented and included in the punchlist for completion. All non-compliant work will be tracked and taken off the list for acceptance when the work is completed in accordance with contract requirements. We will coordinate a "walk through" to include the contractor and City representatives to develop the final punchlist. We will then monitor the contractor's progress in completing the punchlist items and verify that no additional issues are created in the process.
- > Consor will document, respond to, and resolve potential claims and claims on the project. Consor will take the lead in resolving disputes, potential claims and claims on the project. We will prepare documentation and supporting information to fight unsupported claims.
- > We will prepare all reports and required documents for project close-out for the City. Documents may include: Materials Certificate, Final Inspection Report, Detailed Estimate and Summary, Change Order Summary, Report of Expenditures, and a Final Invoice.

7. Schedule of Work

Consor's proposed team will be available to meet the planned construction schedule. We understand preconstruction activities will begin in August 2026, and construction may begin as early as August 2026. Construction is scheduled to occur between September 2026 and December 2026, and substantial completion and project close out is planned for November 2026.

8. Cost Proposal

Name/Classification	Rates		Hours			Total Regular Hours	Total Overtime Hours	Cost
	Regular Rate	Overtime Rate	Pre-Con	Construction	Close-out			
GIANT ROAD BRIDGE REPAIR PROJECT								
Tricia Baxter, PE Resident Engineer	\$ 271.65	\$ -	8	30	8	46	0	\$ 12,495.90
Andy Bodo Sr. Construction Inspector	\$ 195.59	\$ 293.39	8	120	8	136	16	\$ 31,294.48
			SUBTOTAL GIANT ROAD BRIDGE REPAIR PROJECT					\$ 43,790.38
GIANT ROAD PAVEMENT REHABILITATION PROJECT								
Tricia Baxter, PE Resident Engineer	\$ 271.65	\$ -	8	80	8	96	0	\$ 26,078.40
Erin Joakimson Sr. Construction Inspector	\$ 195.59	\$ 293.39	8	160	8	176	16	\$ 39,118.08
			SUBTOTAL GIANT ROAD PAVEMENT REHABILITATION PROJECT:					\$ 65,196.48
BSK, Materials Testing (Giant Road Bridge Repair and Pavement Rehabilitation Projects								\$ 30,945.00
TASK ORDER 1 TOTAL =								\$ 139,931.86
NOTES:								
1. Rate includes vehicle, mobile phone, laptop and all equipment required to perform required duties.								
2. 8 hours for project pre-con and close-out for Resident Engineer and 8 hours for inspectors have been included. 16 hours of OT for potential long shifts for inspectors								
GIANT ROAD BRIDGE REPAIR PROJECT NOTES								
1. Based on 10 hours per week for 3 weeks for Resident Engineer and 8 hours per day for 15 working days for Construction Inspector per schedule provided in project documents.								
GIANT ROAD PAVEMENT REHABILITATION PROJECT NOTES								
1. Based on 10 hours per week for 8 weeks for Resident Engineer and 4 hours per day for 40 working days for Construction Inspector per schedule provided in project								

Method of Payment

We understand that is contract will be a Lump Sum Agreement with the ability of progress payments. Consor will perform the services stated in the contract for an agreed amount as compensation, including a net fee or profit.

10. References

On-Call Project Management, Construction Management & Inspection Services, City of San Pablo, CA

REFERENCE: Jimmy Zhou, PE, TE, Senior Civil Engineer | P: 510.215.3069 | E: jimmiez@sanpablo.gov

CONSTRUCTION VALUE: Varies **FUNDING SOURCES:** State and local | **DATE OF CONTRACT:** 2017 – Current | **DATE OF COMPLETION:** Ongoing | **STAFF INVOLVED:** Resident Engineer/Project Managers: Tricia Baxter, PE and Jaemin Park, PE; Construction Inspectors: Kevin Dickens, Danielle White, Pat Giles, and Erin Joakimson



Project Objective: Provide on-call construction management and inspection services

Project Description: Consor is providing construction management and inspection services for city public works projects. Work includes inspection services for drainage, roadway, utility, or permit improvements. Consor team members also supplement the City's inspection personnel to verify contract compliance and document ongoing infrastructure projects. Projects include:

Sutter Avenue Urban Greening, Phase 1 (\$3.6M): This multiple grant funded project replaced storm drain infrastructure to provide stormwater capture and treatment and to reduce flooding. The project replaced storm drain pipes and inlets, installed new manholes, associated stormwater facilities, suspended pavement modular systems, and precast modular bioretention units, and planted new trees. The project also included typical roadway maintenance, including replacement of curbs, sidewalks and curb ramps, slurry seal, and new striping.



Wildcat Creek Restoration and Greenway Trail Project (\$3.8M): This creek restoration and trail project involved restoration and grading of approximately 2,200 linear feet of creek channel and removal of existing trees, gabions, concrete, and other vegetation. The project also installed habitat/log anchor structures or rootwad, paved bike/pedestrian trail path and landscaping, trail lights with associated underground conduit systems, security cameras, parking lot, recreational pocket parks, concrete benches, interpretative signs, bicycle racks, and bollards.

San Pablo Avenue Complete Streets Project (\$6M): This is a multiple grant funded roadway improvement project including streetscape and pavement rehabilitation. This project improved San Pablo Avenue for all roadway users by adding Class II bike lanes in both directions of travel, constructing sidewalk along the western side. Existing traffic signals were replaced or modified and a new signalized intersection at La Puerta was constructed. Additional improvements include storm drains; new electrical, standard, and decorative street lighting; new trees and landscaping; and grinding and HMA overlay of majority of the roadway.



Project Outcome: All projects completed successfully on schedule and within budget.

Dublin Boulevard Improvements and Pavement Rehabilitation Project, City of Dublin, CA

REFERENCE: Laurie Suggang, PE, Formerly Dublin City Engineer, currently Senior Engineer with City of Lafayette, CA
P: 925.299.3245 | E: lsuggang@lovelafayette.org

CONSTRUCTION VALUE: \$3.7M | **FUNDING SOURCES:** Alameda CTC, Federal HSIP/STIP | **DATE OF CONTRACT:** 7/2022 – 4/2023 | **DATE OF COMPLETION:** 4/2023 **STAFF INVOLVED:** Jaemin Park, Project Manager/Resident Engineer; Tricia Baxter, Deputy Project Manager/Deputy Resident Engineer



Project Objective: Provide construction management and inspection services **Project Description:** This \$3.7M Alameda CTC and federally funded project included improvements along approximately one mile of Dublin Boulevard between Scarlett Drive and Hacienda Drive. Work included: pavement rehabilitation including curb ramp replacements; cold planning and overlay and dig-out repairs; pavement markings and restriping including buffered bike lanes; utility modifications and adjustments; modifications to traffic signals at five intersections including adding traffic cameras.

As one of the City's main commute corridors, Dublin Boulevard has three lanes in each direction with left and right turn lanes and bike lanes and is heavily congested. Ensuring the contractor followed approved traffic control plans was extremely important. Within the project limits, Dublin Boulevard is surrounded by residential, shopping, and business centers and is located in a highly visible area requiring significant public outreach. The project was federally funded and required administration in accordance with Caltrans Local Assistance Procedures Manual for reimbursement of funds.

Team Member Roles and Responsibilities: Consor provided construction management, inspection and materials testing for the project. Specific work scope included day-to-day oversight of contractor's operations, coordination and communication with utility companies and adjacent contractors, public information and relations, contract administration in accordance with Caltrans Local Assistance Procedures, administration on quality assurance in accordance with the City's Quality Assurance Program (QAP) and providing all documentation for federal fund reimbursement and audits and Alameda CTC fund reimbursement.

Project Outcome: Project was completed successfully on schedule and within budget.



Contra Costa Boulevard Improvements (Viking Drive to Harriet Drive), City of Pleasant Hill, CA

REFERENCE: Ann James, PE, Public Works Director | P: 925.981.1295 | E: ajames@phillca.gov
CONSTRUCTION VALUE: \$2M - \$8M | **FUNDING SOURCES:** Alameda CTC, Federal HSIP/STIP | **DATE OF CONTRACT:** 7/2022 - 4/2023 | **DATE OF COMPLETION:** 4/2023 | **STAFF INVOLVED:** Resident Engineer/Project Managers: Tricia Baxter, PE and Jaemin Park, PE; Construction Inspectors: Dante Morabe, Danielle White, and James Beauchamp



Project Objective: Provide construction management and inspection services

Project Description: The scope includes demolition of existing improvements including concrete curb, gutter, sidewalk, AC pavement, traffic signal, street lights, signs, and striping. New construction includes ADA compliant concrete sidewalks, curb ramps, curb and gutter, traffic signals, street lights, landscape, irrigation, asphalt concrete conforms, signage, and striping. Federal and CCTA funded. Construction cost at bid: \$7M Construction cost at completion: \$8M (paving added)

2022 STREET RESURFACING

This project included work within two residential neighborhoods and two collector streets within the City. The work involved pavement restoration, including full depth pavement reclamation, hot mix asphalt overlay, rubberized hot mix asphalt overlay, base failure repairs, cold planing/ milling; concrete curb and gutter repair and ADA curb ramp installation; monument preservation; temporary and permanent striping; traffic control; and tree trimming. Construction cost at bid: \$3M Construction cost at completion: \$3M

CONTRA COSTA BLVD. IMPROVEMENT

This project was a streetscape and pavement rehabilitation that constructs traffic safety, roadway and other “complete street” improvements, including intersection and traffic signal upgrades, pavement restoration, bike lanes, enhanced sidewalk and crosswalk, landscaping, and decorative median and pedestrian lighting. Tasks also included beautification of this heavily travelled arterial that is the main access to Sun Valley Mall and Diablo Valley College. The project was funded through Federal HSIP/STP funding and CCTA Measure J funding. Construction cost at bid: \$4.9M Construction cost at completion: \$4.9M

PLEASANT HILL ROAD IMPROVEMENT (GREGORY LANE TO TAYLOR BLVD)

This federally funded \$2M project involved rehabilitation of Pleasant Hill Road from Gregory Lane to Taylor Blvd., but cold in-place recycling (CIR) and re-paving with HMA overlay. Consor staff provided inspection expertise with CIR and paving and with support for federal funds. Construction cost at bid: \$2M Construction cost at completion: \$2M

2019 STREET RESURFACING

This project involved resurfacing five out of 24 residential neighborhoods in the City during two work phases. Phase I consisted of preparing the streets by repairing potholes, sealing cracks, installing new ADA curb ramps, and limited concrete curb, gutter and valley gutter repair. Phase II provided a final pavement resurface treatment on all of the project streets with rubberized chip seal and slurry/microsurfacing for over 10.6 miles of residential streets. Construction cost at bid: \$6M Construction cost at completion: \$6M

Project Outcome: All projects completed successfully on schedule and within budget.

Military West Pedestrian Bridge, City of Benicia, CA

REFERENCE: Neil Leary, Deputy Public Works Director | P: 707.746.4203
E: nleary@ci.benicia.ca.us | **CONSTRUCTION VALUE:** \$1.5M | **FUNDING**
SOURCES: Local | **DATE OF CONTRACT:** 6/2025 - 10/2025 | **DATE OF**
COMPLETION: 10/2025 | **STAFF INVOLVED:** Brian Fleck, PE Project
Manager/Resident Engineer; Jaemin Park, PE, Principal-in-Charge, Jesse
Dean, Construction Inspector

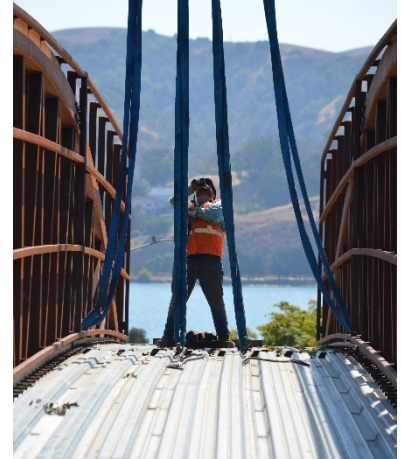
Project Objective: Provide inspection services

Project Description: This project constructed a new single-span prefabricated steel bridge over Military West at the Mary Farmer Elementary School and included reinforced concrete bridge abutments, cast-in-drilled hole (CIDH) pier foundations, reinforced concrete deck, segmental retaining wall systems, hot mix asphalt and concrete pathways, fencing, grading, and site preparation. The City ordered the bridge in advance of the contract and it was fabricated ahead of time, which greatly reduced the contract duration for the contractor.

The site presented unique challenges, with the work occurring over the main route to the elementary school. Additionally, the existing slopes proved challenging for the contractor, as the site access was limited by the residential neighborhood on one side and the school property on the other side. Additionally, PG&E had high voltage overhead wires that had to be turned off and de-energized during the setting of the bridge. A 140-ton crane was used to connect the three-piece bridge in place and an ADA-approved concrete deck was also poured for pedestrian and bicycle use.

As some of the project was on school property, a special DSA inspector was brought in. Consor effectively managed the project, proactively holding weekly meetings with the City, the school district, the contractor, DSA representatives, geotechnical and structural design engineers, and relevant stakeholders.

Project Outcome: This project was completed successfully on schedule and within budget.



11. Consultant Contract Statement

Project/Contract Description Number: City of San Pablo REQUEST FOR PROPOSALS Construction Management Services for Giant Road Bridge Repair Project Giant Road Pavement Rehabilitation

Contract Name: CONSULTING SERVICES AGREEMENT TEMPLATE

SECTION/Article	REQUESTED EDITS Additions/Deletions	Rationale
(1) Scope of Services.	B. Quality of Performance. Consultant will provide the Services and any authorized Additional Services in accordance with the degree of skill and care exhibited by practitioners performing on similar projects with similar scopes at the same time and in the same region (the "Standard of Care")-standards of its profession ; in accordance with the terms, conditions, and objectives of this Agreement; and in a manner satisfactory to the City Manager or his or her authorized delegee ("City Manager"). Consultant represents that it possesses the necessary skills, background, and licenses to perform the Services or Additional Services. Consultant is solely responsible for the quality and suitability of the Services it provides pursuant to this Agreement. If, during the course of this Agreement, the City Manager notifies Consultant that the Services are not satisfactory, in whole or in part, Consultant will promptly take the corrective action required by the City Manager, at no extra cost to the City. Failure to promptly take such corrective action constitutes a material breach of this Agreement and cause for termination in the City's discretion. This standard of care will not be construed to impose a mandatory duty on the City within the meaning of Government Code section 815.6. The City's acceptance of Services performed under this Agreement will not operate to waive or release Consultant's obligation under this paragraph.	We request edit to clarify the standard of care to follow industry standards.
(1) Scope of Services.	C. Time is of the Essence. In the performance of this Agreement, subject to the Standard of Care , time is of the essence. Consultant must be available to begin providing the Services upon the Effective Date of this Agreement, and must complete the Services within the time specified in Section (4), "Effective Date and Term."	We request edit to subject time of essence to the Standard of Care to avoid an uninsurable warranty and to align with industry standards.



consor